## FROM THE EDITORIAL BOARD | Jan E. Berger, MD, MJ

For a second sec

I started my healthcare career as a practitioner in the early 1980s. At that time, education on patient care was based on what our predecessors had done, not unlike other professions that use an apprenticeship model. My professors and attendings practiced medicine like Marcus Welby did, using what knowledge they had about the patient and what had worked in the past for other

# I BELIEVE THAT PRECISION MEDICINE TAKES POPULATION HEALTH TO THE NEXT LEVEL. THEY ARE 2 SIDES OF THE SAME COIN.

patients. This is not to say that the education was not based on science—it was just that the science was collected and utilized in a fashion that was often less formal and more anecdotal. I would consider this the age of "provider preference–based medicine."

Along came the age of evidence-based guidelines and care, when we began looking at patients as part of a population. This movement toward population health was very exciting to me, as treatment was based on what had worked best for a large portion of the population. It gave those of us practicing medicine a roadmap to quality care and brought us nearer to practicing highquality care in a cost-effective manner. Some physicians pushed back on population health and evidence-based guidelines by calling the model "cookbook medicine," but many others found the model to be logical, science based, and quality focused. Over the next few years, the next generation of evidence-based medicine began forming: personalized medicine. Organizations began to divide populations into subgroups through predictive modeling, personas, and other segmenting methods. It seemed that interventions were no longer looking at populations as a whole but greater personalization within a population.

We are now entering the next level of care, that of precision medicine. Some speak of precision medicine in the realm of oncology. That is not what I am talking about. With mapping of the human genome completed in 2003, we began to understand the differ-

> ences in each of us and how these differences can be translated into care at the patient level.

This does create a conundrum for our system. How do we begin to create systems that take evolving science and put it into our care algorithms at a more individualized level? How do we use this

knowledge to answer the Match Game? How do we match the intervention of care to the right person? We are spending millions of dollars on the many modalities of identification and treatment but are not doing it with the precision that is now possible, creating unnecessary expense and suffering.

Is it the end of population health or just the beginning? I believe that precision medicine takes population health to the next level. They are 2 sides of the same coin. Population health is science-based care that works from the top down, looking at the population as a whole and then translating that care down to the individual level. Precision medicine begins at the subpopulation or individual level and then builds upward. Let's take the personalization of care from Marcus Welby and combine it with the precision of the Match Game. This model would be a win for us all.



#### Forward-Thinking Insurers Adopt Genomics, Medicare Makes Perilous, Costly Leap Backward

Authors from My Gene Counsel discuss gaps in CMS reimbursement policy for genetic testing and counseling in light of advances in guidelines from groups that include the National Comprehensive Cancer Network.

ajmc.com/link/4209

### Mission Statement

The American Journal of Managed Care® is an independent, peer-reviewed forum for the dissemination of research relating to clinical, economic, and policy aspects of financing and delivering healthcare. The journal's mission is to publish original research relevant to clinical decision makers and policy makers as they work to promote the efficient delivery of highquality care.

#### Indexing

The American Journal of Managed Care® is included in the following abstracting and indexing sources:

- Medline/PubMed
- EMBASE/Excerpta Medica
- Current Contents/Clinical Medicine
- Science Citation Index Expanded
- Current Contents/Social & Behavioral Sciences
- Social Sciences Citation Index
- Cumulative Index to Nursing and Allied Health Literature (CINAHL)
- International Pharmaceutical Abstracts (IPA)
- Physiotherapy Evidence Database (PEDro)



Opinions expressed by authors, contributors, and advertisers are their own and not necessarily those of Managed Care & Healthcare Communications, LLC, the editorial staff, or any member of the editorial advisory board. Managed Care & Healthcare Communications, LLC, is not responsible for accuracy of dosages given in articles printed herein. The appearance of advertisements in this journal is not a warranty, endorsement, or approval of the products or services advertised or of their effectiveness, quality, or safety. Managed Care & Healthcare Communications, LLC, disclaims responsibility for any injury to persons or property resulting from any ideas or products referred to in the articles or advertisements.

The American Journal of Managed Care® ISSN 1088-0224 (print) & ISSN 1936-2692 (online), UPS 0015-973 is published monthly by Managed Care & Healthcare Communications, LLC, 2 Clarke Drive, Suite 100, Cranbury, NJ 08512. Copyright © 2019 by Managed Care & Healthcare Communications, LLC. All rights reserved. As provided by US copyright law, no part of this publication may be reproduced, displayed, or transmitted in any form or by any means, electronic or mechanical, without the prior written permission of the publisher. For subscription inquiries or change of address, please call 609-716-7777 or email Jon Severn at circulation@mjhassoc.com. For permission to photocopy or reuse material from this journal, please contact the Copyright Clearance Center, Inc, 222 Rosewood Drive, Danvers, MA 01923; Tel: 978-750-8400; Web: www.copyright.com. Reprints of articles are available in minimum quantities of 250 copies. To order custom reprints, please contact Gilbert Hernandez, The American Journal of Managed Care®, ghernandez@ajmc.com; Tel: 609-716-7777. Periodicals class postage paid at Princeton, NJ, and additional mailing offices. POSTMASTER: Send address changes to: The American Journal of Managed Care®, 2 Clarke Drive, Suite 100. Cranbury, NJ 08512, Subscription rates: US: Individual: \$239: institutional: \$359; Outside the US: Individual: \$359; institutional: \$479. single copies: \$35 each. Payable in US funds. The American Journal of Managed Care® is a registered trademark of Managed Care & Healthcare Communications, LLC. www.ajmc.com • Printed on acid-free paper.